



Viohalco at a glance

A Euronext-listed holding company of leading metal processing companies across Europe.

VIOHALCO

Viohalco companies specialize in the manufacture of aluminium, copper, steel, steel pipes and cables products. Viohalco's portfolio also includes a dedicated R&D&I and technology segment, and a real estate segment.



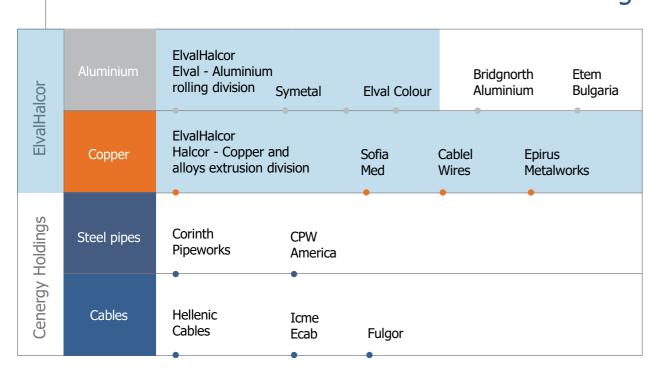


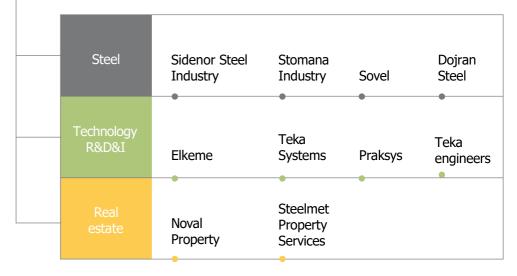












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ElvalHalcor at a glance/ Facts





ElvalHalcor

formed in December 2017 via the merger of Elval and Halcor



More than 85 years of experience



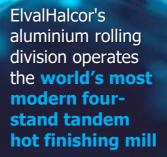


Commercial export orientation with well-balanced international presence across more than 90 countries



Powered by a solid client base comprising blue chip, sector leading companies





Listed on the Athens Stock Exchange (ELHA).

ElvalHalcor at a Glance. Corporate Structure Overview.







93%

28%





Aluminium segment

2023

100%

ACUMINIUM FOIL INDUSTRY

100%

49%







100%

100%

75%



















50%







International Focus.

Highly extrovert business model with solid presence in more than **90 countries** around the globe and revenues generated abroad representing over.

of total turnover

The Netherlands (1)



Our Key Numbers 31st December 2023



A Greek-based leading global player in the non-ferrous metals industry.



3.3 € billion revenue (2023)



2.9 € billion international sales (2023)



239 € million
a-EBITDA (2023)



561
thousand tons
volume of sales



>900 € million investments during the last 10 years



No.2

aluminium rolling plant in Europe (in hot rolling capacity)



No.1
copper tubes
producer in EMEA
(by volume)*



>90
products distributed in more than 90 countries



15 state of the art production plants



Pass-through Business Model

Focus on maximizing Net Added Value, with limited exposure to commodity price volatility

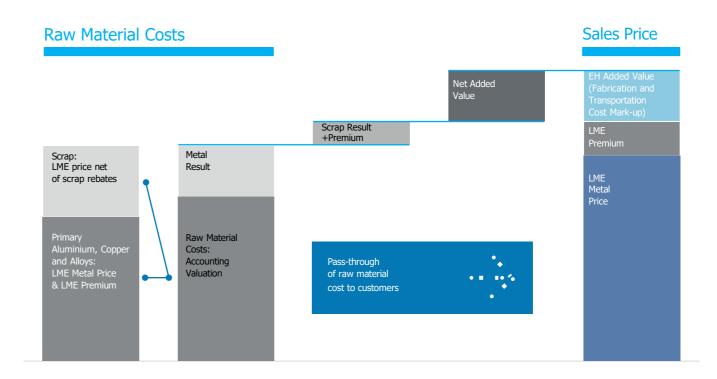
ElvalHalcor purchases primary copper and aluminium, scrap and alloying metals to remelt the materials and create products.

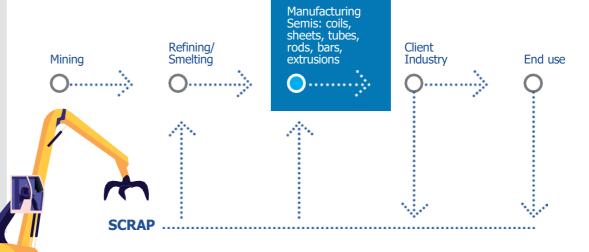
Majority of cost of raw materials is directly linked to LME metal price, which is passed on to customers.

ElvalHalcor creates net added value primarily through a fabrication cost mark-up.

> Premiums are charged on top of LME prices including (i) premium to cover cost of receiving physical metal, (ii) any regional premiums, and (iii) a conversion price, representing cost and margin on manufacturing the final product.

As a result, ElvalHalcor has minimal net exposure to aluminium and copper prices.







Strategic Priorities.

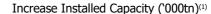
Capitalizing on market trends and own strengths to accelerate EBITDA growth.

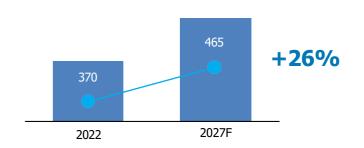
Situation overview / Actions

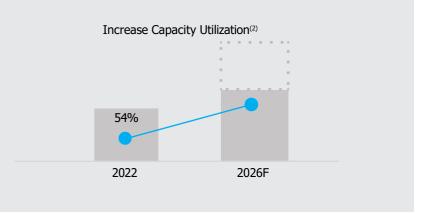
Aluminium FRP plant operated near full capacity, which was up to 375 thousand tons, before the installation of cold rolling mill.

- Installation of the new cold rolling mill at the last quarter of the year 2022 raised production capacity, allowing for increase up to 465 thousand tons.
- Completion of the new lacquering line absorbs part of the increased production capacity for high added value products, resulted to increased profitability and growth.
- FRP copper and alloy unit, taking advantage of high demand, is switching to high-added value products, increasing its competitive advantages and market dynamics.
- The installation of 4 new bell annealing bases and the optimization of the production process will unlock capacity and further growth.
- The utilization of operational excellence to optimize the production process and incremental capacity.
- Diversification of product range towards a more profitable and promising portfolio with prospects for dynamic growth in the context of the global megatrends of circular economy and sustainability.

Situation overview / Actions







Aluminium

^{1.} Refers to the main Aluminium FRP plant;

^{2.} Refers to Sofia Med's Flat Rolled Products capacity of the plant in Bulgaria, estimated at 110kt.





Sustainability Strategy

Committed to sustainable growth.



A comprehensive strategy with the aim of the integrated management of all environmental, social and governance risks.



Strategic pillars



Energy transition

Progressive transition to the use of RES* for electricity needs.



Carbon footprint

Short and long-term goals for reducing carbon footprint.



Health and Safety

5-year plan for continuous improvement of health and safety of our people.



Supply chain

Responsible supply chain management and supplier assessment, based on sustainability criteria. Strategic partnership with the EcoVadis ratings platform.

*RES: Renewable Energy Sources

Environment Social Governance



ESG risks mitigation is a priority for the Company's responsible operation.



Sustainable Operation

Track record highlighting actions for continuous improvement in material issues.







Empowering Our people

Our people are the key to our success.





Our people and partners' health and safety is our priority and primary concern We empower our people (improving leadership skills and utilizing all employees' skills, developing and promoting talent)





A rewarding work environment based on equal opportunities for all (with respect on human rights and diversity)



Continuous, ongoing training and employee development (Elval & Halcor Academies, ELVAL E-Academy)

A powerful sector

0

of the Greek economy.

Our financial and social footprint in Greece is significant according to an impact study conducted by IOBE (2022 data)*.



€2.5 billion production value in 2022



€1.3 billion
annual total impact of
ElvalHalcor's activity on GDP
(0.7% of GDP)



8.3%of the country's total industrial exports (compared to 7.8% in 2021)



52.1% of the base metals sector, (compared to 48.6%

in 2021)



of the value of valuable and non-ferrous metals exports (65.4% in 2021)



€189.1 million invested in materials during 2022



3,000
employees (2022) comprising:
0.9% of the country's manufacturing sector
25% of the country's base metals sector

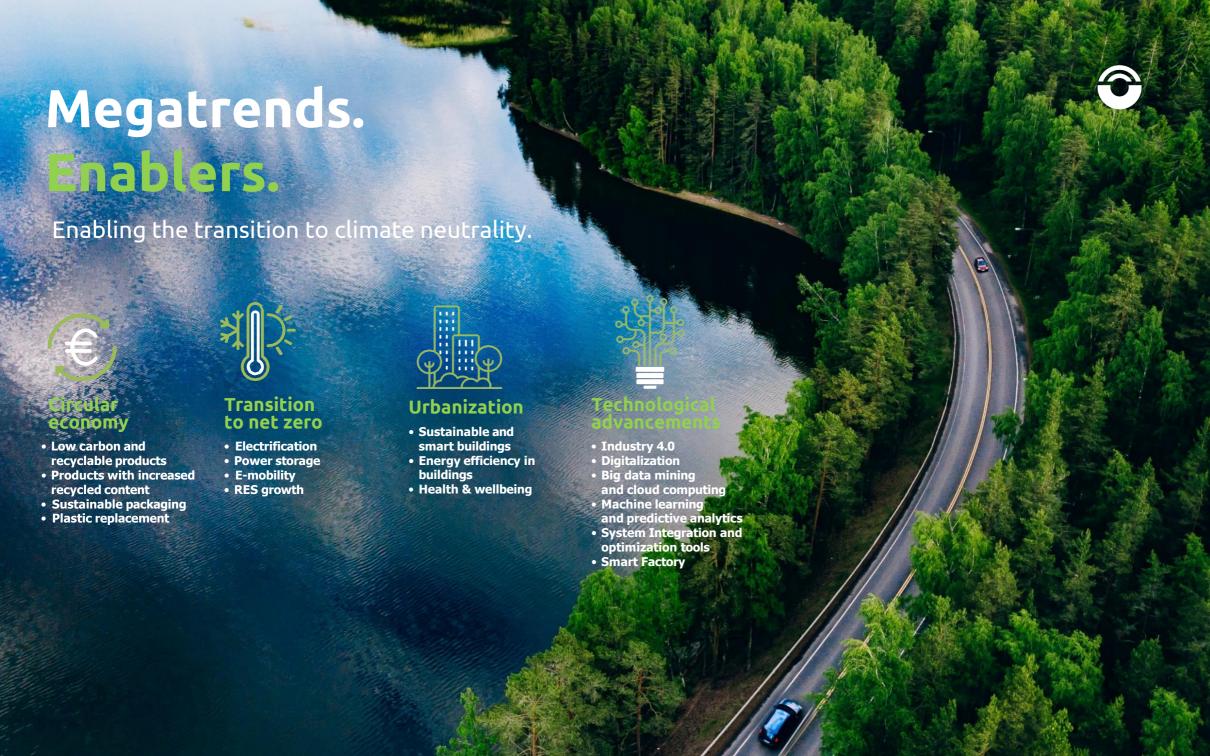


every job at ElvalHalcor creates another six in the country's economy

The IOBE study is available on the Company website

: https://www.elvalhalcor.com/el/media-center/publications/





Products. Megatrends. Aluminium segments's products & solutions

 End of life recycling, mainly for the packaging, building and transportation sector

- Sheets and coils for beverage cans, food containers, closure caps and aerosol valves. Foil for pouches and blister packs
- Sheet, plates, coils and profiles for marine applications and road, rail transportation vehicles
- Sheets and coils for automotive applications, heat exchangers, foil for rechargeable batteries
- Sheets and coils for bus ducts, telecommunication cabins, energy and power networks
- Tread plates and wide sheets for windmill platforms and nacelles

- Anodized or coated profiles for bicycle rims
- Mill finish or coated sheets and profiles for building & con struction applications
- Brazing strips for residential heat exchangers
- Sheets, coils and profiles for solar panels and photovoltaic applications



End of life recycling

- Cu and special alloys strips for automotive and e-mobility
- Tubes for heat pumps and other energy efficiency HVAC&R systems
- Tubes for green refrigeration
- Strips for transformer units
- Cu bus bars for wind generators
- Electroplated bus bars for RES electrical components
- Hot Dip Tinned strips for connectors used in automotive and electrical applications
- Cu bus bars for wind generators
- Tubes for geothermal applications
- · Insulated tubes for solar
- Tubes and strips for solar panels
- Strips and foil for cable screening and high frequency cables for smart cities











- Energy efficiency HVAC&R systems tech products and support services
- Thermally insulated tubes in buildings
- Tubes for natural gas networks

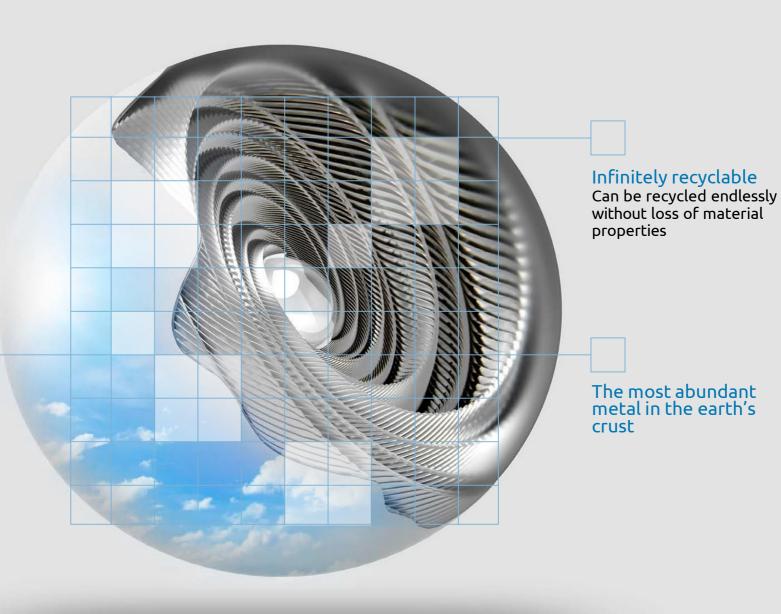
Aluminium:

The metal of the future

Plays a key role in sustainability and circular economy



Lightweight, durable, formable, insulating and anti-corrosive



Copper's key role for a sustainable world





In many modern applications

Durable, malleable, with high thermal and electrical conductivity

100% Recyclable

Copper can be recycled infinitely without losing its properties or performance

Antimicrobial properties

A safe material that helps eliminate dangerous microbes from surfaces

Source: European Copper Institute

Overview of Growth drivers.

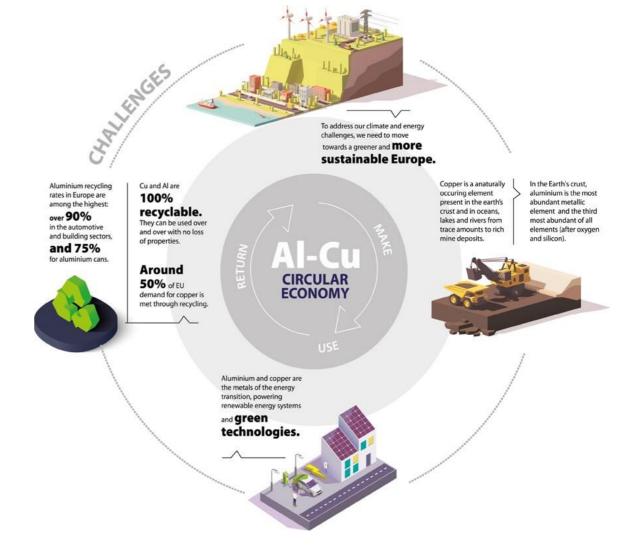
Global effort for reduction of plastic pollution is leading to increased demand for fully recyclable materials like aluminium and copper.



Aluminium and Copper are 100% recyclable without loss of properties, making each of them a very sustainable material of choice for the Circular Economy.

The idea of Circular Economy aims to respond to limited resources and a growing population and is based on products and services that are able to limit waste of natural resources.

Aluminium and Copper materials fit right into this idea, and millions of tons are recycled each year to maximize their utility to future generations.





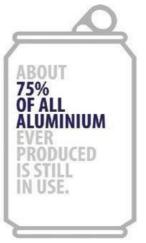


Overview of Growth Drivers

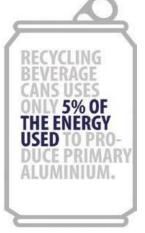
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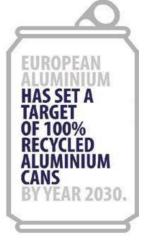


The aluminium can is the most recycled beverage container by consumers. The closed loop nature of aluminum can recycling, and the metal's inherent high value in the recycling stream, drive a virtuous environmental and economic cycle.





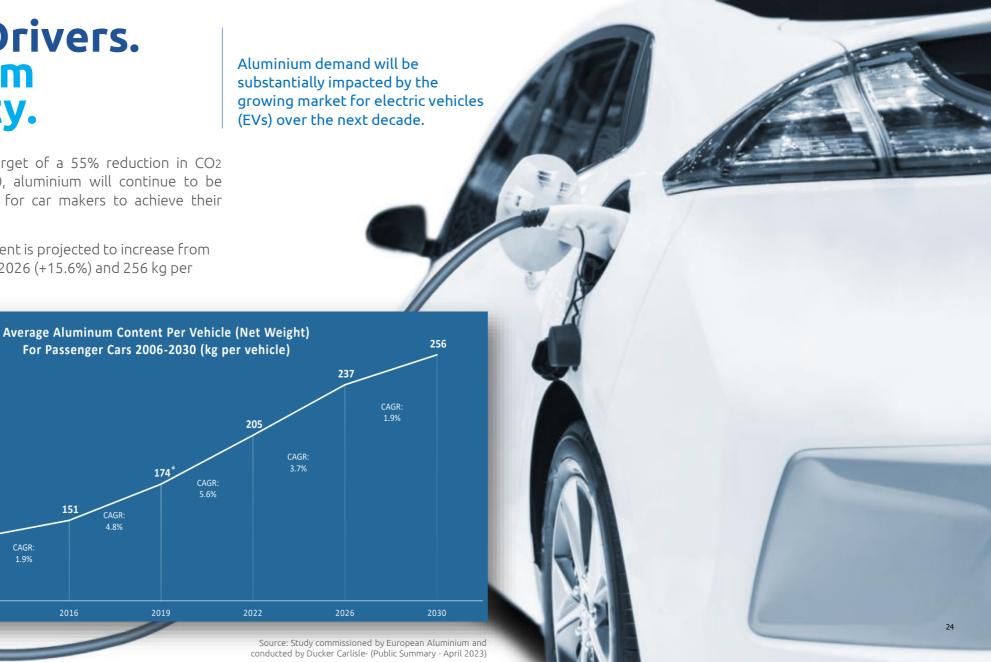




Growth Drivers. Aluminium E-mobility.

With the EU's ambitious target of a 55% reduction in CO2 emissions for cars by 2030, aluminium will continue to be critical in the material mix for car makers to achieve their sustainability goals.

The average aluminium content is projected to increase from 205 kg in 2022 to 237 kg by 2026 (+15.6%) and 256 kg per vehicle by 2030 (+24.9%).

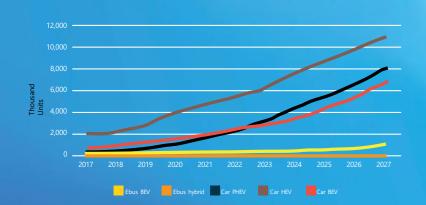


e-mobility. Cu-Alu

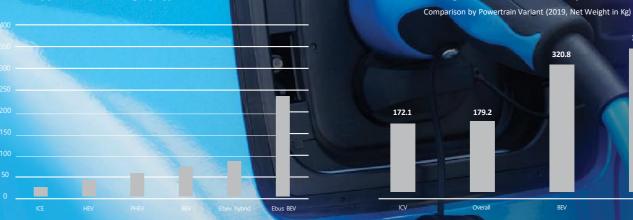


Copper and aluminium demand will be substantially impacted by the growing market for electric vehicles (EVs) over the next decade. Copper is used in electric motors, batteries, inverters, wiring and in charging stations. Battery boxes are strong drivers for aluminum.

Electric Vehicle Forecast



Copper content in kg by type of electric vehicle



The demand for copper due to electric vehicles is expected to increase by 1,700 kilotons by 2027. In addition, each EV charger will add 0.7 kg of copper. Fast chargers can add up to 8 kg of copper each.

Electrification components will be the main growth area of aluminum in cars by 2025. Alone Battery Boxes account for nearly 2/3 of the aluminium content increase.

Average Aluminium Content per Vehicle

320.8



Aluminium Segment. ANCIXAL USYMETAL VELVAL COLOUR ALUMINIUM PROCESSIVE INDUSTRY SA NIOMAL[®]s.a. 204 <u>سالم</u>

State-of-art

production facilities with capabilities to produce wide coils and long slabs

*verified by CRU

No.2

aluminium rolling plant in Europe (in hot rolling capacity)*

7 plants

in Greece

92%

of turnover in sales abroad in more than 90 countries

EUR 800mil.

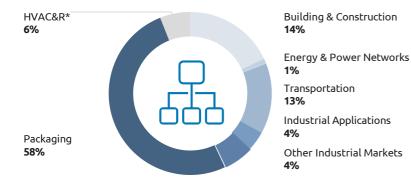
Invested in equipment and R&D for capacity expansion and quality improvement during the last 10 years

Revenue of Core Products by Market & Geographical Segment



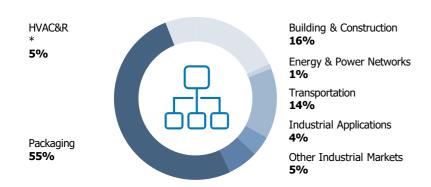
Aluminium Revenue breakdown (FY 2023)

By Market (% of tons)

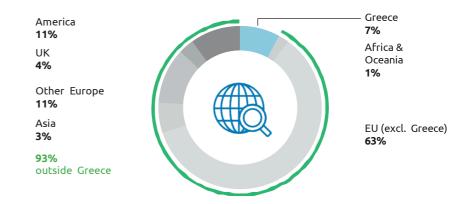


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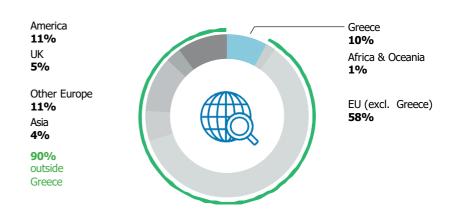
By Market (% of tons)



By Geographical Segment (% of €)



By Geographical Segment (% of €)



Main Production Facilities



Rolling





Foil Rolling





Foil Converting





Oinofyta Greece

Flat rolled aluminium products and solutions for:

- Packaging (food & beverages)
- Sea, road and rail transportation
- HVAC&R

Capacity:

450,000 tons/year

Oinofyta Greece

Foil for:

- Flexible packaging (food & pharma)
- Semi-rigid containers & household use
- Technical applications

Capacity:

52,000 tons/year

Mandra Greece

- Conversion of aluminium foil into packaging applications
- Aluminium foil coating and/or paper lamination for products used in food, pharmaceutical and tobacco industries
- Lacquer production

Capacity:

31,500 tons/year

Main Production Facilities



Coated Products & Composite Panels







Aluminium recycling and casting









Agios Thomas Greece

Solutions for a complete range of coated aluminium products used in the building envelope

Nea Artaki Greece

- Aluminium rolling shutters and doors
- Spacer bars
- Powder coating

Capacity:

30 M meters

Agios Thomas, Viotia, Greece

- Aluminium billets
- Aluminium slabs

Capacity:

50,500 tons/year

Aluminium - Rolled Products/Markets



Packaging

- Beverage cans
- Food containers
- Flexible packaging
- Household foil









Shipbuilding

- Patrol vessels
- Catamarans
- Yachts
- Ferries









Commercial Transportation

- Tipper trucks
- Road silos
- Refrigerator trucks
- Cargo wagons







Automotive

- Internal parts
- Heat exchangers
- Air pressure vessels/ Fuel tanks
- Suspension & brake systems







Aluminium - Rolled Products/Markets



Industrial Applications

- Renewable energy
- Bus ducts
- Lamp base
- Telecommunication cabins









Domestic Applications

- Cookware
- White goods









Building & Construction

- Façades
- Roofing
- Rain gutters
- False ceilings
- Roller shutters
- Functional coatings
- Flashings
- Multi-layer tubes







Aluminium - Extruded profiles/Markets



Industrial applications

- Radiators
- Stages
- Industrial parts









Building & Construction

Residential

- Doors & windows
- Shading systems
- Balustrades









Building & Construction

Large Scale Projects

- Doors & windows
- Partition walls
- Façades









Certified Processes



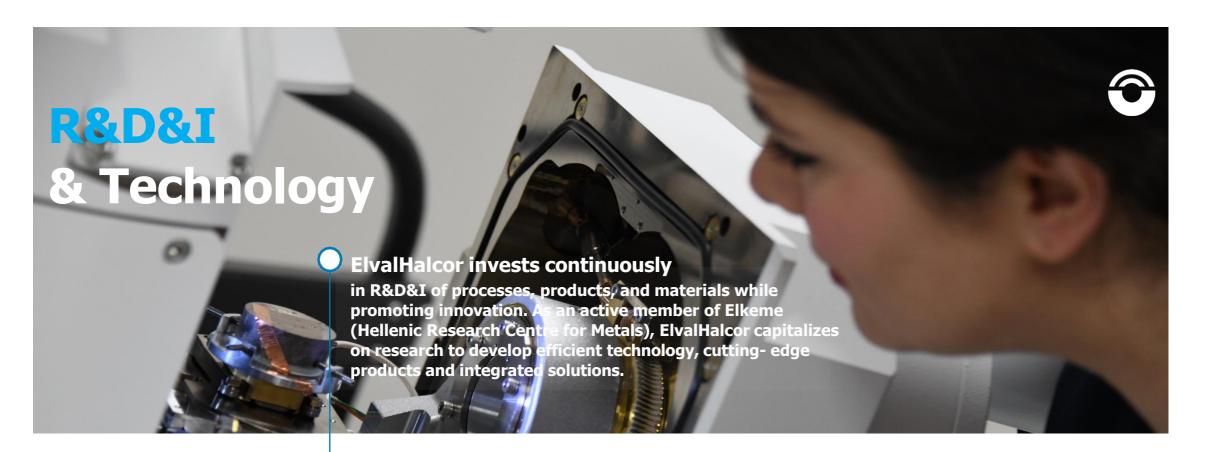
& Quality Standards

- Quality: certified according to ISO 9001:2015
- Environmental management system: certified with ISO 14001:2015
- Energy management system: certified according ISO 50001:2018
- ▶ Health and safety management systems: certified according to ISO 45001:2018
- Certified according to IATF 16949:2016
- Certified according to AS9100 Standard
- Certified according to ISO 27001:2013 Standard
- Certifications by all major classification societies/national organizations
- Quality standards according to individual customer requirements
- > Aluminium Stewardship Initiative (ASI) Performance Standard & Chain of Custody Standard









Product & Process development

Development of new high added value products of improved quality, together with the implementation of efficient production processes aiming to increase throughput and minimize cost.

Materials Characterization

Analysis and characterization of many metals, non-metallic materials and liquids for chemical composition, microstructure and/or a variety of physical properties and corrosion behavior.

Root Cause Analysis

Problem solving and rootcause determination to realize business value. Focus on cases that initiate in customer's plants or in final application, and offer solutions that solve the problem at its root.

R&D&I

Focus on industrial research and technological development. Strong connections to and cooperation with national and international academia.

















NedZink





- Largest tube mill in EMEA region and among the most efficient in Europe
- One of the largest extrusion presses worldwide
- One of the three world-wide rolling mills with strip width capability of 1.250mm.



European market leader in copper tubes.

Rapidly rising position in copper and copper alloy.



Products sold in around

80 countries around the world, representing 95% of segment's total turnover.



High specifications output according to customers' quality demand.



- HVAC&R industry
- Automotive industry
- Electrical industry
- Production engineering
- Brass and special alloys in Europe.

Production Facilities



Foundry



Copper Tubes



Copper Alloy Bars, Tubes and Wires







Oinofyta, Greece

Foundry producing:

- Copper billets and slabs
- Copper alloy billets

Capacity:

235,000 tons/year

Oinofyta, Greece

Copper tubes plant producing:

• Copper tubes with or without plastic coating or industrial insulation

Capacity:

Evolving Beyond Copper

80,000 tons/year

Oinofyta, Greece

Specialises in the production of extruded copper alloy.

Capacity:

40,000 tons/year

Production Facilities



Copper / Copper alloys rolled & extruded



Wires



Coin blanks



SOFIA MED

More than Copper





Sofia, Bulgaria

Specialises in the production of a wide range of bare and plated rolled and extruded copper and copper alloy products.

Capacity:

145,000 tons/year

Livadia, Greece

Specialises in the production of enameled copper and aluminium wires in round and rectangular form.

Capacity:

8,500 tons/year enameled wires **3,500** tons/year bare wires

Pogoni, Greece

Specialises in the production of all types of coin blanks, rings for bi-colour coins, cutting of brass and Cu circles.

Capacity:

12,000 tons/year

Production Facilities



Tubes



Titanium Zinc







Gebze, Turkey

Specializes in the production of pre-insulated copper tubes coils.

Budel, Netherlands

Specializes in the production of rolled titanium zinc products.

Capacity:

10 million meters/year

Capacity:

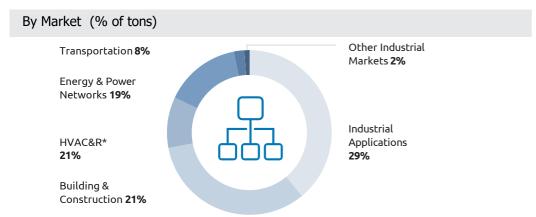
36,000 tons/year

Revenue of Core Products by Market & Geographical Segment

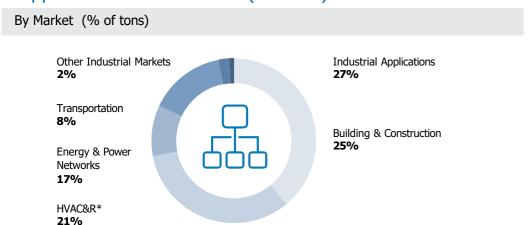




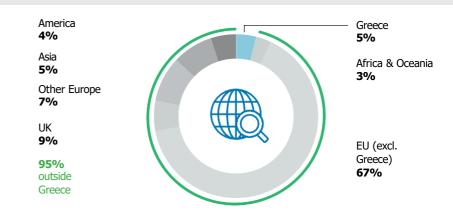
Copper Revenue Breakdown (FY 2023)



Copper Revenue Breakdown (FY 2022)

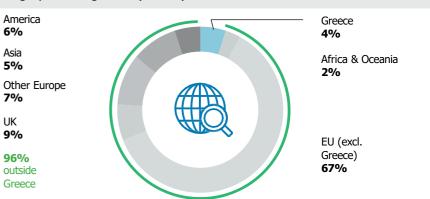






By Geographical Segment (% of €)

UK







HVAC&R

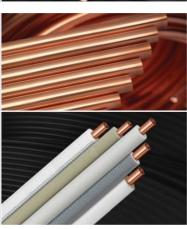
- Air-conditioning
- Refrigeration
- Heat exchangers



Building & Construction



- Water supply and Heating networks
- Under floor heating and cooling
- Air-conditioning
- Refrigeration
- Natural gas
- Medical gas distribution networks
- Fire extinguishing networks

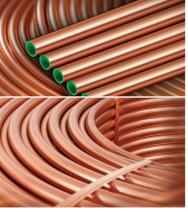


Industrial Application



- High frequency cables
- Boilers
- Filters
- Various industrial applications





Renewable Energy

- Solar absorbers
- Solar system networks
- Geothermal heating & cooling





Extruded Products



Copper alloy and brass rods, bars, tubes, wires for: Building & Construction, Electrical Engineering, Automotive, Naval and Decoration applications.







Industria

- General mechanical engineering
- Heat exchangers
- Deep drawing quality
- Pre-rolled
- Ventilation & Airconditioning



SOFIA MED

More than Copper



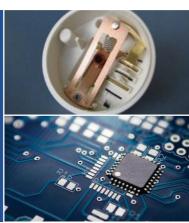


Electronic/ Electrical

- Electrical engineering equipment
- Switchgear manufacturing
- Power distribution systems
- Earthing
- Cable wrapping
- Copper shielding for HFC
- Windmills
- Transformers
- Solar systems
- Power transistors
- Smart devices parts



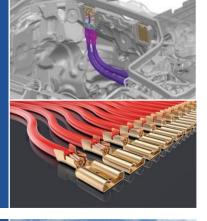




Automotive Commercial transportation

- Connectors
- Battery terminals
- Power distribution bus bars
- Relays & sensors
- Switches & contacts
- Fuses





Architecture Decoration

- Roofing
- Façades
- Air ducts
- Gutters
- Cymbals
- Decorative clothing elements
- Home appliances parts







Enamelled & Welding Wires



- Enamelled copper and aluminium wires
- Rectangular enamelled Copper wires
- Copper welding wires





Coin Blanks, Circles, DDQ



- Coin blanks all types
- Rings for bi-colour coin blanks
- Cymbals
- Decorative parts
- Boilers for Solar Systems
- Deep drawing products





Certified Processes Quality Standards.











SPAIN - AENOR

FRANCE - AFNOR

GERMANY - TUV CERT

U.K. - BSI













ISO 46001:2019 Systèmes de management de l'utilisation efficace de l'eau









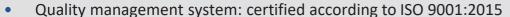
NETHERLANDS - KIWA

kiwa









- Environmental management system: certified according to ISO 14001:2015
- Energy management system: certified according to ISO 50001:2018
- Health and Safety management system: certified according to ISO 45001:2018 (or OHSAS 18001:2007)
- Water efficiency management system: certified according to ISO 46001:2019
- Certified according to IATF 16949:2016 in Sofia Med & Cablel Wires



GERMANY - CU

CE

IRELAND - NSAI



FINLAND -EUROFI **EUROFINS**



EUROPEAN COM. POLAND - PZH



ALGERIA - SADEG



SWEDEN-RISE



RUSSIA - GOST



USA - NSF

NETHERLANDS - GASTEC



USA CANADA - UL





Diversified Exposure to Structural Attractive and Growing Markets

Selling product into diverse end markets that are expected to grow or have limited sensitivity to economic cycles.

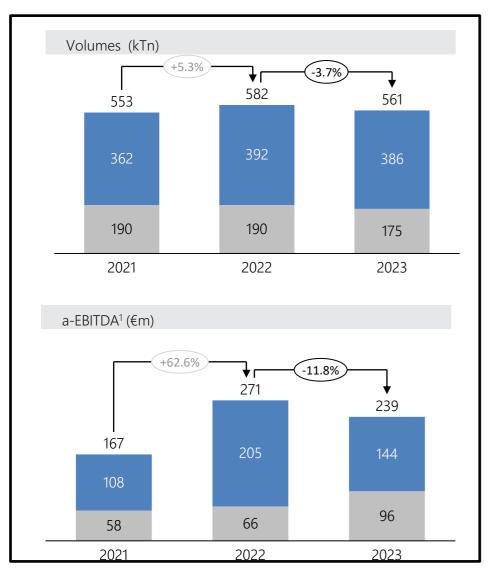
Product Mix		Key Macro Drivers	Effect on ElvalHalcor	
15%	Industrial Applications	 Manufacturing activity and industrial growth in developed and emerging countries Increased demand for solar panels, wind turbines, high frequency cables and strips for transformers. European Legislation for better efficiency and less emissions 	 Increase market share of high margin wide, tension levelled aluminium sheets and coils for the renewable energy sector Long delivery times of competition is giving EH a great opportunity having installed the APS and having made the investments to increase capacity 	
40%	Packaging (Food, Beverage, Pharmaceutical, Tobacco)	 Stable, resilient end markets linked to population and GDP growth Consumer spending and preferences Recycling rates and regulations 	 Ability to increase market share, obtain large volumes and secure long term contracts with can-makers Opportunity to increase market share in the high margin pharmaceutical and other niche markets 	
16%	Building and Construction	Regulations limiting lead content in potable water plumbing fixtures Population growth – Urbanization Mature region housing recovery Energy neutral buildings Environmental legislations	 Regulatory driven growth in low-lead and lead-free copper alloys is expected Utilize the painting line's capacity further so as to serve diversified geographical areas (USA, Asia, Australia) 	
12%	Automotive & Commercial Transportation	 Substitution of steel by Aluminium due to light-weighting of vehicles Automobile production by model/car size Fuel efficiency standards Electric vehicle production 	 Demand for Strip connectors and Bus bars expected to double in the next 3-5 years Increased participation in the automotive sector Competitors are shifting focus towards the automotive sector without increasing their hot mill capacity which creates opportunities for EH to increase market share in other applications 	
7%	Energy & Power Networks	Capital investment Construction activity Industrial production Consumer spending	 Energy transfer demand will increase in certain geographical areas Demand for connectors will increase Further investigate and penetrate a highly promising and evolving sector 	
10%	HVAC&R	 Capital Investment Construction activity HVAC&R market is expanding in Europe, especially in non-residential buildings and transport Climate change European Regulation (cooling and refrig.) 	 More alloyed tubes that EH can produce and new profiles of high added value that a few manufacturers can achieve e.g. IGT of 5mm Utilize in house R&D, Elkeme and the JV with UACJ Corp. to penetrate the market with innovative Brazing alloys 	



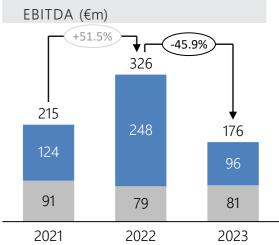
Consolidated Key Figures.

Resilient operating profitability.
Accounting metal result turns negative.
Increased financial costs.



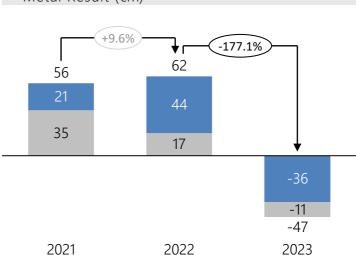






ΑL

CU

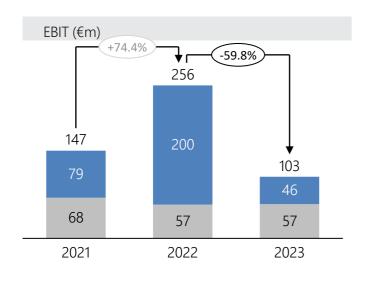


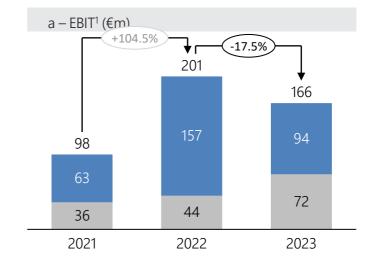
1. Adjusted for aluminium and copper price fluctuations and other non recurring items

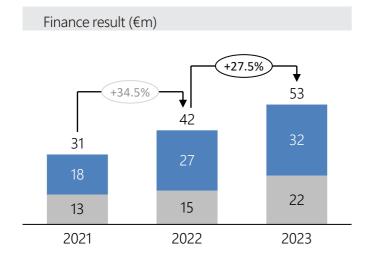
Consolidated Key Figures.

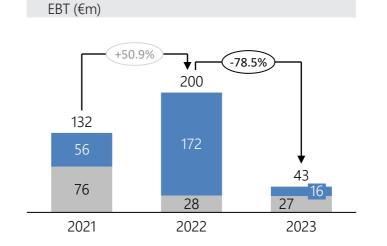
Resilient operating profitability.
Accounting metal result turns negative.
Increased financial costs.





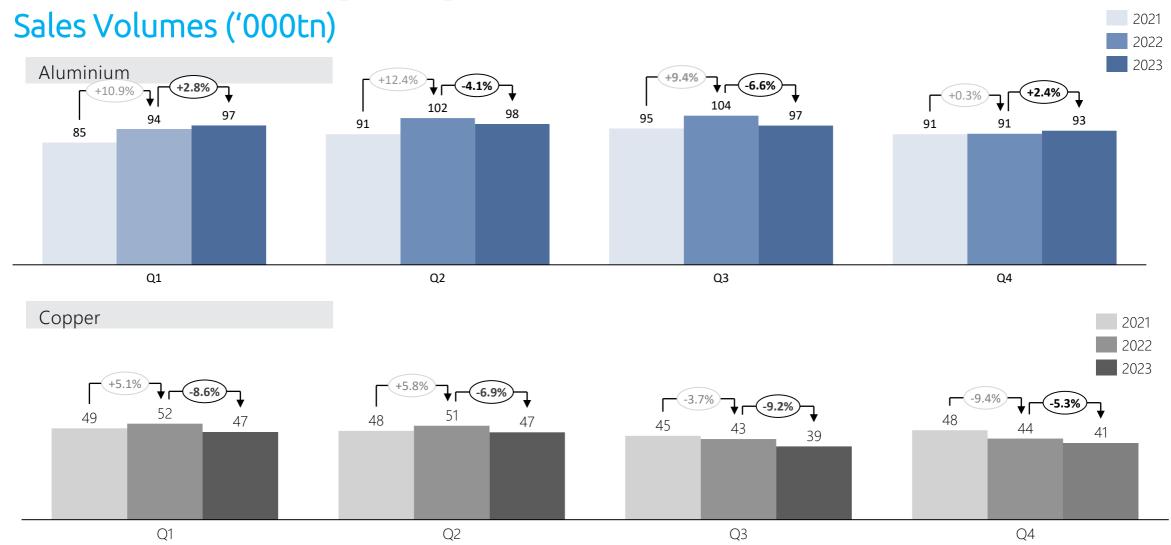






Sales evolution per quarter.

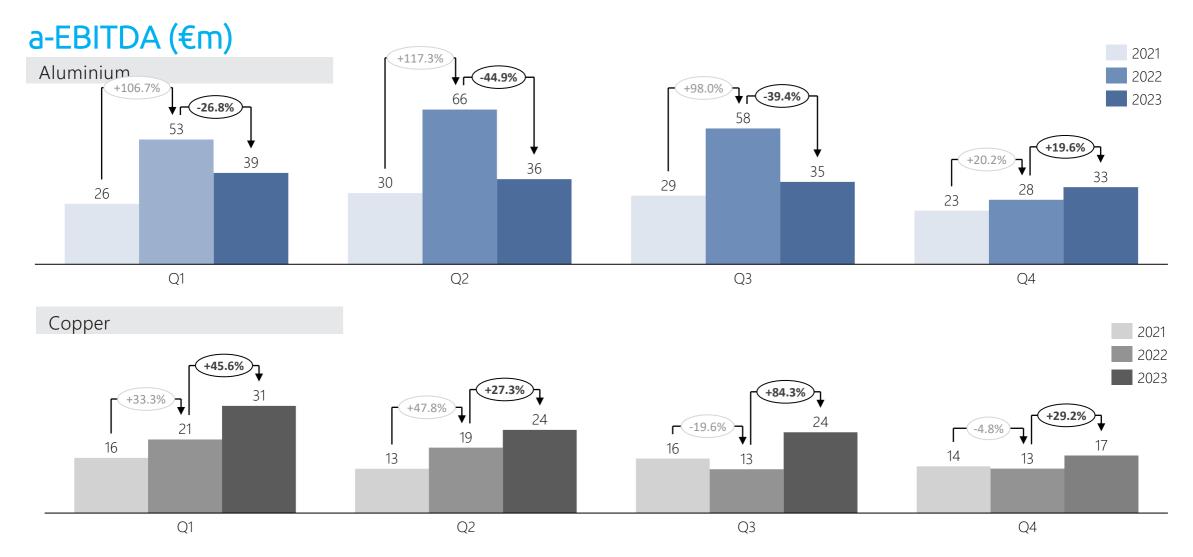




Source: Company information

a-EBITDA evolution per quarter.

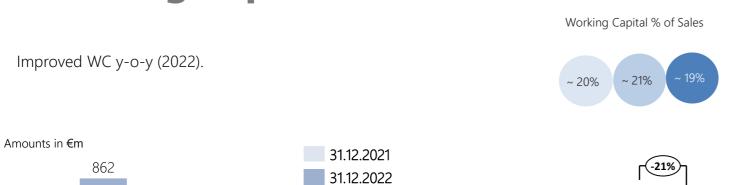


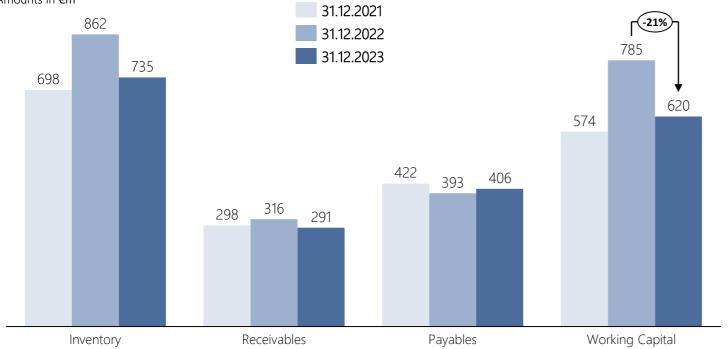


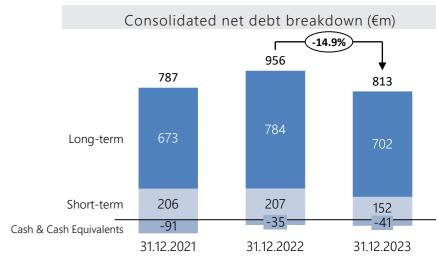
Source: Company information

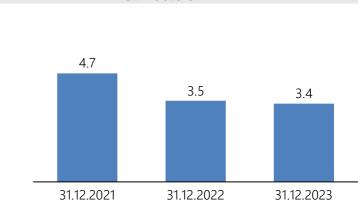


Evolution of the consolidated working capital and net debt.









Net Debt / a-EBITDA

Working capital has been adjusted for ETEM's deconsolidation. Source: Company information and Financial Statements

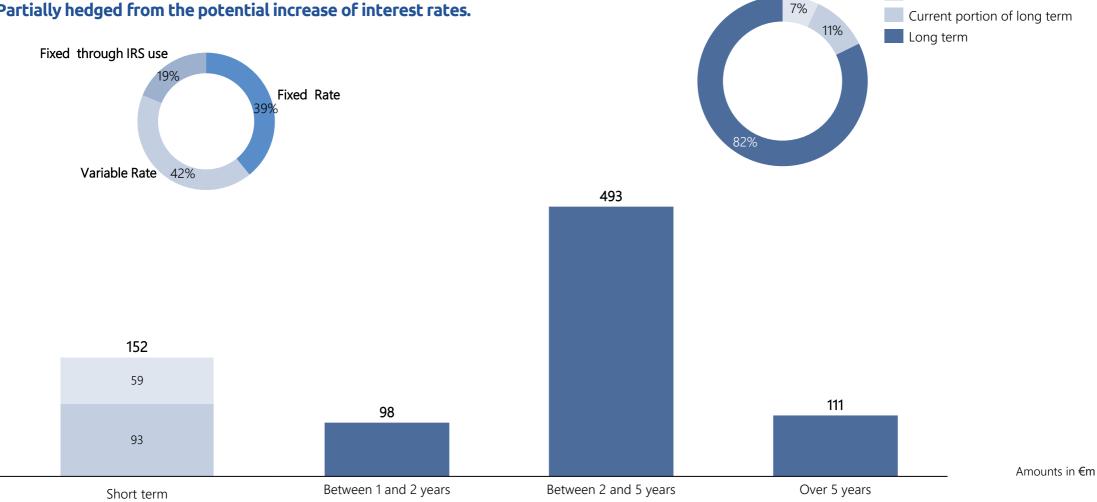
Debt

Maturity. Well positioned to meet the challenges.



Short term bank loans

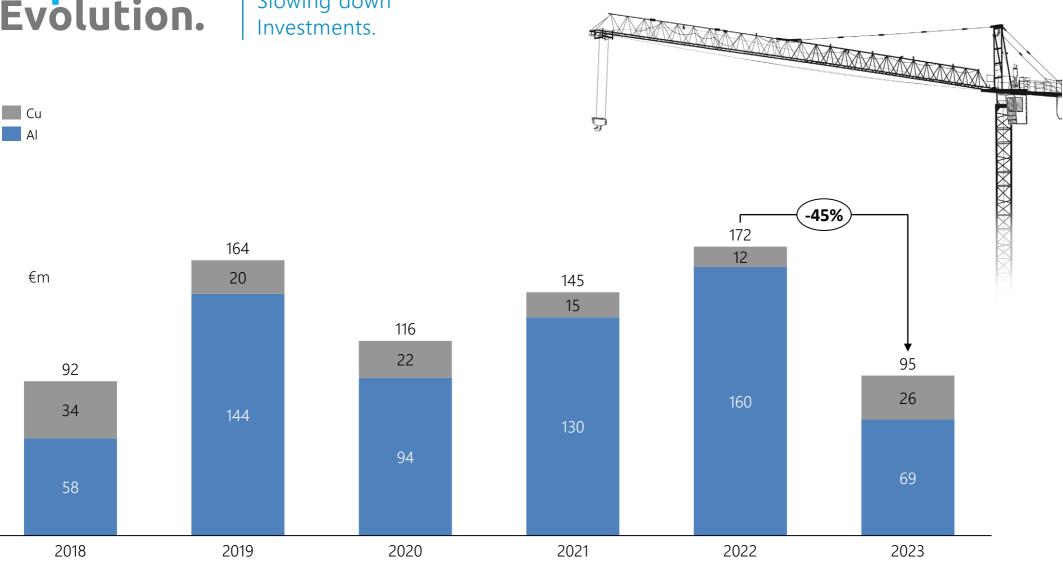




Majority of Debt is on Long-term tenure.



Slowing down





World-class investments.

Continuous and targeted investments in key areas







Conclusion. Highlights





ElvalHalcor has **invested significantly** in the last years and is ready to leverage the benefits.



State of the art equipment and a competitive cost base.



The 2nd aluminium rolling plant in Europe (in terms of hot rolling capacity)*.



A proven track- record, having reached **No1 in the Cu tubes** segment in EMEA.**



Significant and continuous **market share gains.**



Significant diversification both across product/market segments and geographical markets.





Able to both withstand but also expand.

- * Verified by CRU
- ** Based on Cu2 Consulting estimates

Income Statement

PROFIT & LOSS STATEMENT			
Amounts in € million	2021	2022	2023
Revenue	2,883.0	3.714,2	3,293.4
Aluminium Segment	1,349.3	1.927,5	1,624.6
Copper Segment	1,542.3	1.786,7	1,668.9
Cost of Sales	(2,648.2)	(3.361,7)	(3,080.1)
Gross Profit	234.8	352,5	213.3
Gross Profit Margin (%)	8.1%	9,5%	6.5%
Other Income	15.6	35,0	25.3
Selling and Distribution expenses	(28.5)	(34,4)	(35.3)
Administrative expenses	(61.8)	(65,5)	(69.0)
Other Expenses	(13.3)	(31,1)	(31.2)
Operating profit / (loss)	146.9	256,4	103.0
Aluminium Segment	78.8	199,7	45.9
Copper Segment	68.1	56,6	57.2
Finance Income	0.3	0,5	3.5
Finance Costs	(31.3)	(42,2)	(56.6)
Dividends	0.1	0,1	0.4
Net Finance Income / (Costs)	(30.9)	214,9	50.3
Share of profit/ (loss) of equity- accounted inves- tees	0.1	(9,8)	(7.4)
Profit/ (loss) for distribution in kind and other extraordinary losses/impairments	16.3	(5,1)	-
Profit/(Loss) Before Income Tax	132.4	200,0	43.0
Income Tax	(18.5)	(37,9)	(10.1)
Profit/(Loss) for the year	113.9	162,0	32.8

EBITDA CALCULATION			
Amounts in € million	2021	2022	2023
Depreciation	70.0	71.6	74.8
Grant Depreciation	(1.6)	(1.7)	(1.5)
EBITDA	215.3	326.3	176.3
As % of Revenue	7.8%	8.8%	5.4%

RECONCILIATIO N OF A-EBITDA (FINANCIAL STATEMENTS)			
Amounts in € million	2021	2022	2023
EBITDA	215.3	326.1	176.3
+ Loss / (Profit) from Metal	(56.1)	(61.5)	47.4
+ Expenses from Covid-19 Pandemic	4.2	-	-
+ Loss / (Profit) from Transactions on Fixed Assets	3.5	(11.6)	1.3
+ Other			14.2
Adjusted EBITDA	166.8	253.2	239.3
As % of Revenue	5.8%	6.8%	7.3%

Source: Consolidated Financial Statements

Balance Sheet

Amounts in € million	2021	2022	2023
Non-current Assets	2021	2022	2023
Property, Plant and Equipment	967,7	1,031.7	1,051.7
Right of Use assets	22,0	18.6	10.4
Intangible Assets and Goodwill	89,9	77.4	77.1
Investment Property	3,2	20.8	22.7
Investments in Associates	30,0	23.1	23.4
Other Non-current Assets	11,0	50.0	71.0
Current Assets			
Inventories	697,6	861.9	734.7
Trade and Other Receivables	298,2	321.0	291.3
Cash and Cash Equivalents	91,1	35.2	40.5
Other Current Assets	19,9	94.1	10.5
Total Assets	2.230,7	2,533.8	2,333.5
Equity			
Share Capital & Premium	211,4	211.4	211.4
Other Reserves	291,4	322.8	309.6
Retained Earnings/(Losses)	286,4	429.9	418.6
Non-controlling Interest	19,1	14.3	22.8
Total Equity	808,3	978.4	962.4
Non-current Liabilities			
Loans and Borrowings	662,1	778.2	694.5
Financial Lease Obligations	10,4	5.4	7.8
Deferred Tax Liabilities	57,0	62.0	56.9
Other Non Current Liabilities	44,3	42.9	43.7
Current Liabilities			
Trade and Other Payables	421,5	392.9	406.3
Loans and Borrowings	200,9	202.7	148.9
Financial Lease Obligations	4,8	4.4	2.6
Other Current Liabilities	21,4	66.9	10.5
Total Liabilities	1.422,4	1,555.5	
Total Equity & Liabilities	2.230,7	2,533.8	2,333.5

BALANCE SHEET HIGHLIGHTS			
Amounts in € million	2021	2022	2023
(i) Working Capital			
Inventories	697.6	861.9	734.7
Trade and Other Receivables	298.2	321.0	291.3
Trade and Other Payables	(421.5)	(392.9)	(406.3
	574.3	789.9	619.8
(ii) Net Debt			
Loans and Borrowings	863.0	981.0	843.4
Financial Lease Obligations	15.2	9.8	10.5
Cash and Cash Equivalents	(91.1)	(35.2)	(40.5
	787.1	955.6	813.3
(iii) Other BS Items			
Property, Plant and Equipment	967.7	1,031.7	1,051.7
Right of Use assets	22.0	18.6	10.4
Investments in Viohalco Associates	30.0	23.1	23.4
Other Assets	124.1	242.4	181.3
Deferred Tax Liabilities	(57.0)	(62.0)	(56.9
Other Liabilities	(65.7)	(109.9)	(54.1
	1,021.1	1,143.9	1,155.9
(i)-(ii)+(iii) Net Asset Value	808.3	978.3	962.4

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- Global macroeconomic and political trends;
- Fluctuations in financial markets conditions;
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- Technical developments;
- Litigation; and
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